How to Maximize Uniqueness and Belonging to Increase Retention and Promotion of Underrepresented Groups



Stefanie K. Johnson
Associate Professor
University of Colorado Boulder
Leeds School of Business



Inclusive Companies Perform Better



lower turnover for teams with inclusive cultures 10%



Inclusion boost
work attendance
1 day/year

8:1



Inclusive companies outperform others by

74%



vs 10%



83%



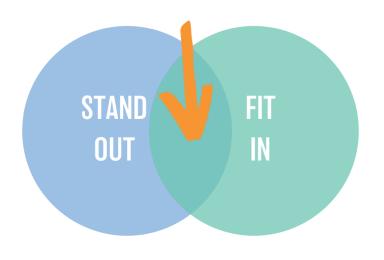
vs 60%



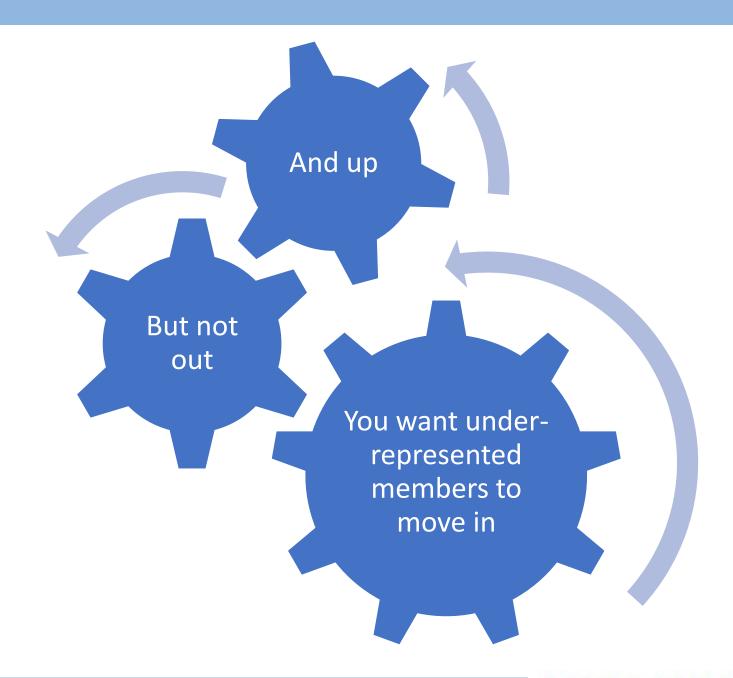
Inclusive cultures saw company as innovative

of millennials engaged in inclusive cultures

Inclusion



The feeling that you can still be yourself while being an essential, valued member of the team



INCOMPLETE

You feel accepted but you're faking it



INVISIBLE

You feel unaccepted and unknown



INCLUDED

You feel valued for who you are



INSULAR

You feel unaccepted but you 'do you'



Uniqueness

Inclusion

INCOMPLETE

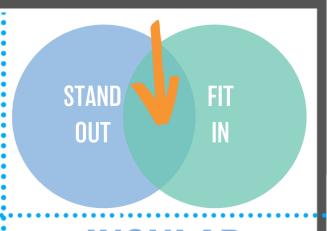
You feel accepted but you're faking it



INVISIBLE

You feel unaccepted and unknown





INSULAR

You feel unaccepted but you 'do you'



Uniqueness



MPW • 100 BEST WORKPLACES FOR WOMEN

What Makes a Great Workplace for Women? (Not What Most Companies Think)

They are treated as important team members, regardless of position

They believe they can make a difference at their company

There's room for professional development





DEVELOPMENT THEM





Map out key experiences and connections







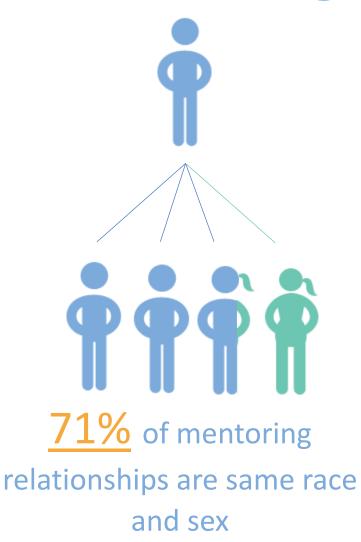
Give feedback and recognition

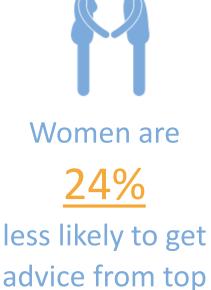


Mentoring



36%
of men don't
mentor women
because how it
might look





leaders







Mentees were **5X** more likely than average to get a raise

·RETENTON

49% average

72% of mentees

69% of mentors

PROMOTION-

Mentees were **6X**more likely to get
promoted than average

Mentors were **5X** more likely to get promoted than average



EMPOWER THEM



PROUD TO SUPPORT

THE WOMEN'S EMPOWERMENT PRINCIPLES

a joint initiative of the UN Global Compact and UN Women

Learn how to join: www.weprinciples.org

Employees who are empowered to make decisions are more engaged

79th%

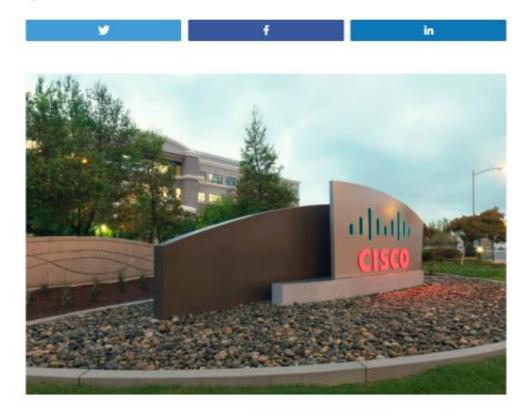
24th% Than those who are not

Women <u>want</u> and need challenging experiences

71% of Executives say stretch assignments key to success

At Cisco, We're Trying to Create Our Own 'Gig Economy' for Employees

By JILL LARSEN MAY 19, 2017





FAIRLY TREAT THEM

Women of Color do

20% more



White women do

18% more



Office Housework than White men



When White men do

office housework they are rated



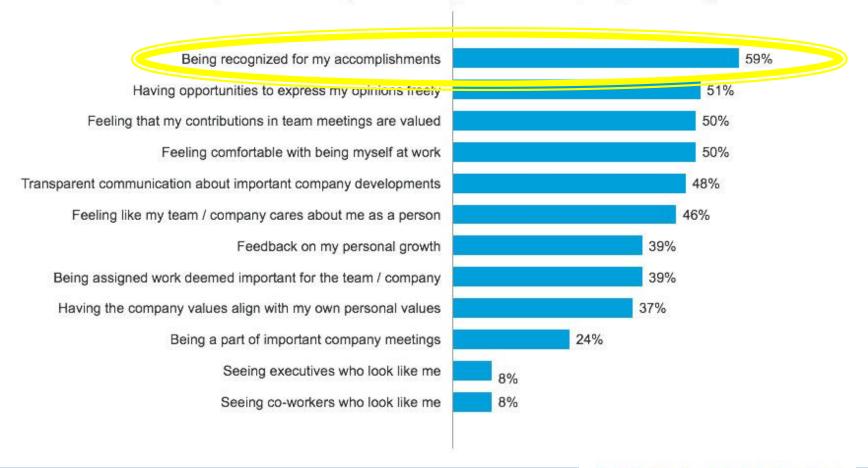
14% more favorably

than a woman would be



SUPPORT THEM

What would make you feel like you belong at the company where you work?







High recognition companies have a 31% lower turnover rate

2.5X more likely to have increased engagement





Peer to Peer Recognition

36% more likely to have a positive impact on financial results than manager-only recognition



Connect at:

Stefanie.Johnson@Colorado.edu

Link In at:

DrStefJohnson

